



Disruptors that changed the way things "are done"...





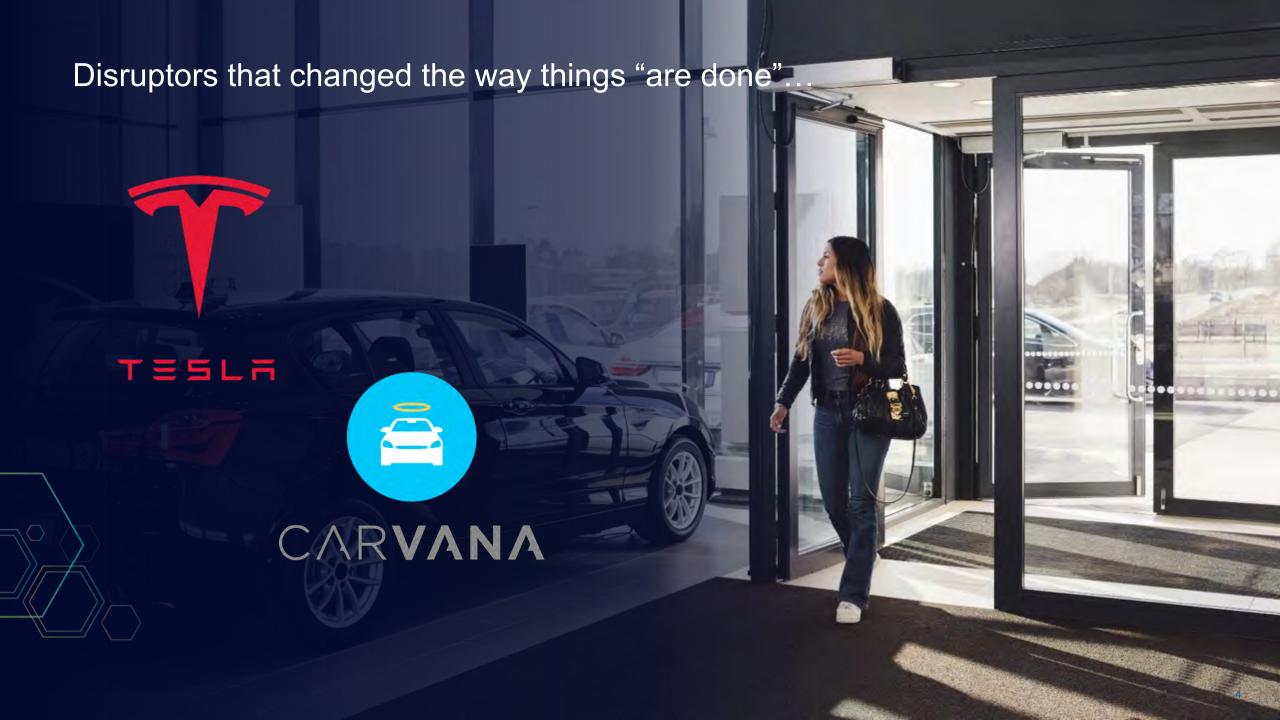


*wayfair Uber facebook.











Consumers get finance savvy from the start

% Researched Financing Prior to Purchase

870/0

>1/3rd of Time in Market Devoted to Financing Activities

Researching Options

Securing Loan

Signing Contract



Online research prevails

Of Those Who Researched...

51% Online Website

47%

Called/Visited a Dealership

43%

Called/Visited Current Lender



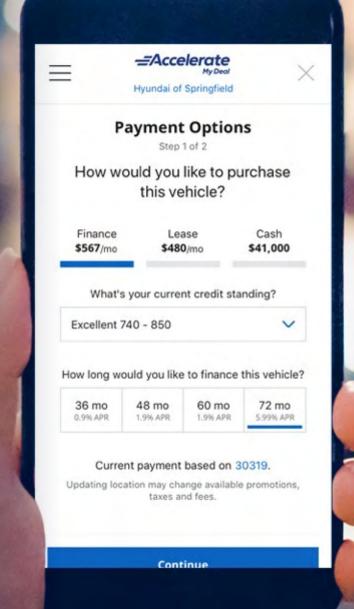
Finding an affordable monthly payment is a must

Most Helpful Info When Researching Financing

MONTHLY > 86000 Calculated monthly payments* Calculated

#2 INTEREST > 76% Compared interest rates*

*Among purchasers (excludes lessees) Base: Buyers who financed (excludes cash buyers)





Familiarity influences consideration

% Familiarity Is Important in Lender Consideration *Among Purchasers**

79%

Relationship with Lender Considered First

Among Purchasers*

57%

Currently have a checking/savings account with the lender

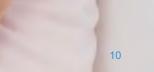
48%

Have used the lender for automotive loans in the past

39%

Have used the lender for non-automotive loans in the past

*Among purchasers (excludes lessees) Base: Buyers who financed (excludes cash buyers) Source: Cox Automotive Car Buyer Financing Journey - 2021

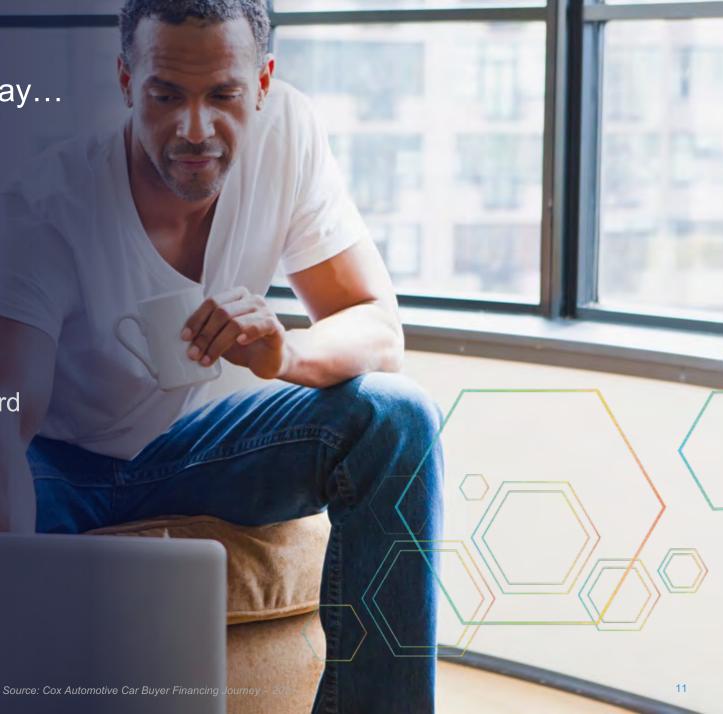


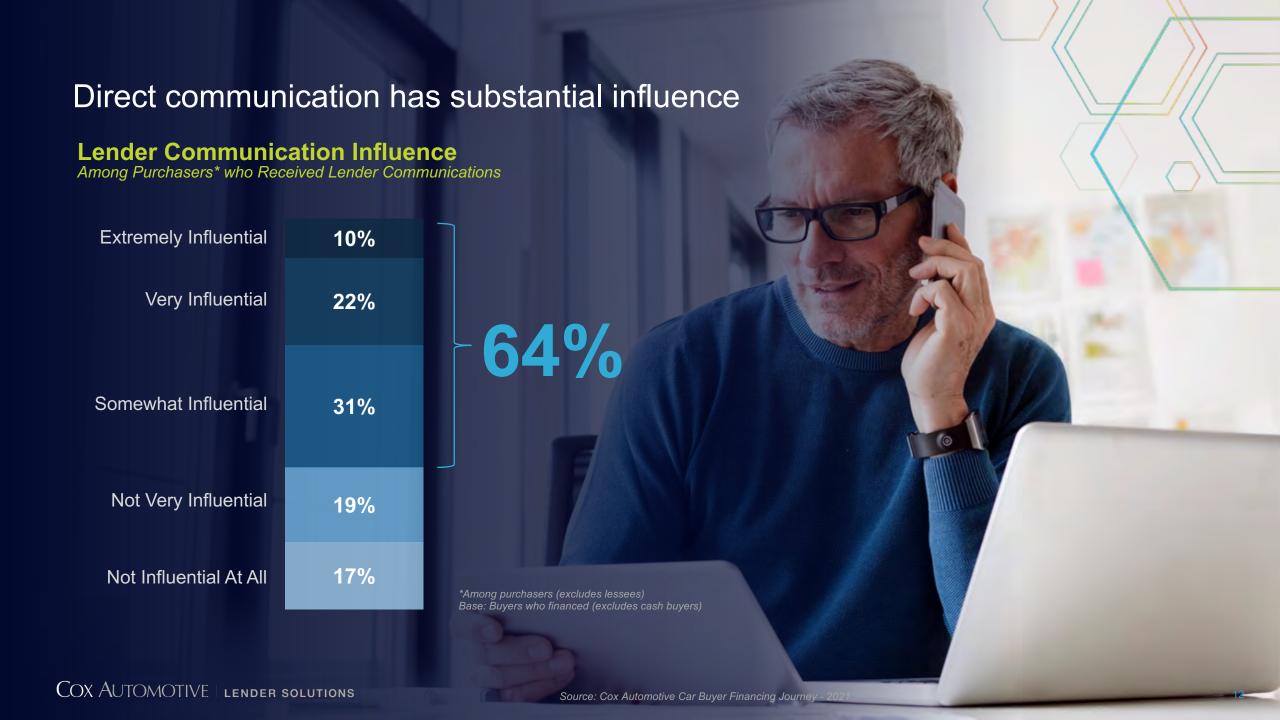
Don't ignore the other factors at play...

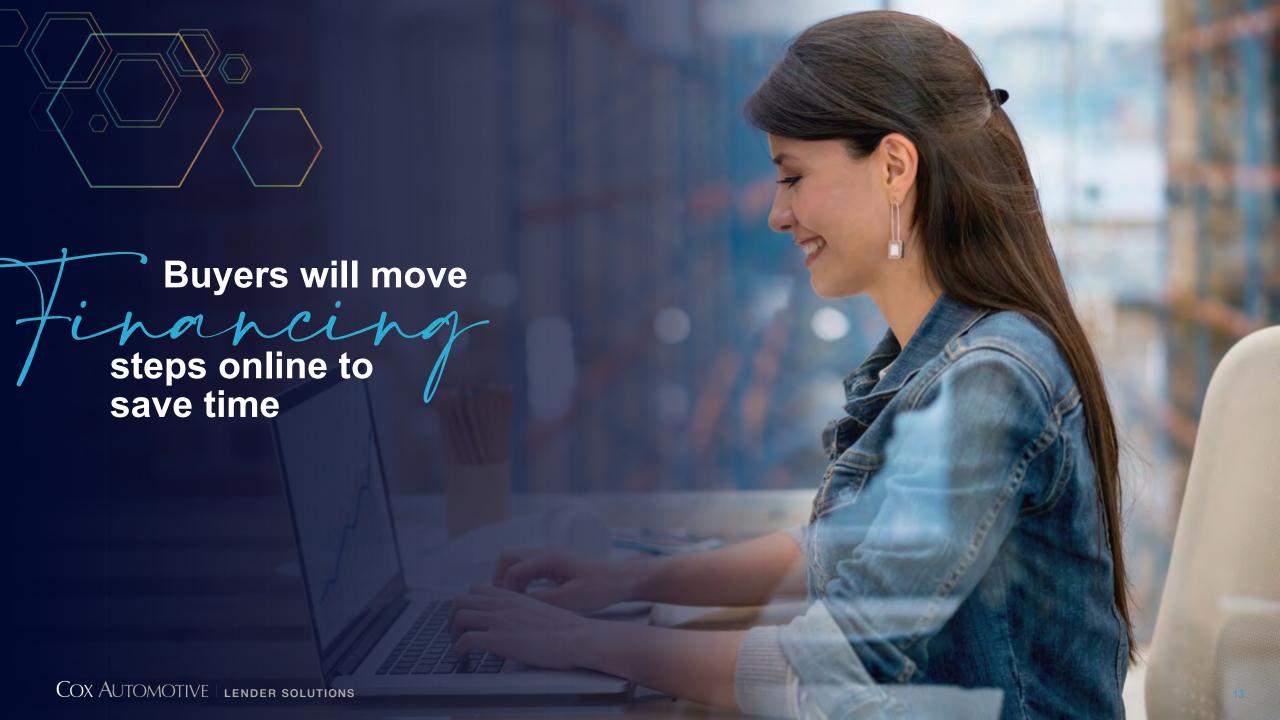
Top Reasons for Choosing Lender *Among Purchasers**

- 1. Had the lowest/a low interest rate
- 2. Ease of the loan application process
- 3. Offered a monthly payment I can afford
- 4. Had the lowest/a low APR
- 5. I trust this lender

*Among purchasers (excludes lessees) Base: Buyers who financed (excludes cash buyers)







More done online = less time at the dealership

Average Time Saved at Dealership

42 MIN

Pre-qualified for financing

30 MIN

Applied for financing online

38 MIN

Signed paperwork online

1

2

3

49 MIN

Mostly digital buyers saved

78%

Of those who researched financing pre-qualified for a loan

No generation gap in buyers willing to finance online **Applying for Financing Online** 99% 97% 96% 91% C 34% C 32% 29% 20% 48% of Gen Z/Millennials Total **Baby Boomers** Gen Z/ Gen X Millennials (A) (B) (C)38% of Boomers prefer assistance when ■ % applied for financing online applying online ■ % willing to apply for financing online Base: Buyers who financed (excludes cash buyers) Letters indicate significant difference between groups at the 95% confidence interval

Willingness to buy vehicles online continues to expand

760/0
Open to Buying a Car Online

470 Open to Buying a Car Online From Lender

Base: Buyers who financed (excludes cash buyers)











\$42,190 After potential

Today's innovations remove frustration to optimize on opportunity



Less friction, more satisfaction — automated eCommerce







Streamlined Financing



Buy, Contract & Sign



Deliver



Consumer Self-paced
Personalized Payment & Search
Prequalifying for financing

Financing Automation featuring
Alternative Deal Structures
Structured Stips

Aftermarket Upsell (Al automation)
Automated Contracting / Remote Signature
Automated Funding

Delivery Scheduling

AUTOMATED FRAUD DETECTION & PREVENTION

Increased Consumer Satisfaction

via personalized & transparent shopping, financing and buying experiences

Origination Opportunity & Cost Reduction

leveraging F&I enhancements that improve operational efficiency

Compliance and risk mitigation

safeguards against identity theft and fraud applied across the consumer journey

Replace time and risk with speed and productivity

SHOPPING

FINANCING

SIGNING AND BUYING

DELIVERY













Consumer self-paced. (transparent & personalized)

Pre-qualifying & Personalizing Financing Automated aftermarket upsell for precise payments, all-in pricing and financing Automated Contracting & Remote Signing*

Fulfillment Logistics

Tradition vs Disruption: all roads lead back to lenders

Originations may begin anywhere.



Third Party

Consumers have more ways to start their buying journey than ever before. Be present for all of them.



Direct

Provide YOUR customers and new clients with exceptional service. Familiarity breeds loyalty and your data can help you drive originations.



Indirect

For consumers who still want to kick the tires before they buy, make their time at the dealership a faster and more satisfying experience.



New form OEM

Fortune favors the bold, they say. Don't ignore the crop of OEMs overturning tradition and carving new roads to originations.

Supporting every purchase path leaves no origination stone unturned

Understand the consumer mindset. Provide the customer and dealer service the industry is calling for. Reap the benefits.







Online

Consumers have more ways to start and end their buying journey than ever before. Be ready and present for them.

In-store

For consumers who kick the tires before they buy, make their time at the dealership a faster and more satisfying experience.

eCommerce

1 in 4 consumers are ready to purchase entirely online — and that number will continue to rise.

COX AUTOMOTIVE































